Givaudan

Hallvard BREMNES

Global Head of Sustainability



What we do Experiences. Memories. Emotions. That's what we create.



Givaudan



Transparency of actions, performance AND in disclosures



2024 Report on non-financial matters approved by shareholders with



Binding vote (of course)

Our business model & value creation story



Allocating and managing sustainable resources

B Creating and preserving value, and minimising its erosion

Understanding our operating context







Pollinators

« Free » ecosystem services providers

300'000

species depends on pollinators for their survival



Photos by Kristine Krewenka, Agroecology, Göttingen, Germany

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Pollination with help of insects



Passive pollination by wind



Passive pollination

Photos by Kristine Krewenka, Agroecology, Göttingen, Germany

20'000

Bee species are involved in pollination over 20'000'000 insect species overall



The famous Melipona bee Small, strong, blue-eyed and stingless

PollinatorsReality check

Only 1

Is domesticated (Apis Mellifera)



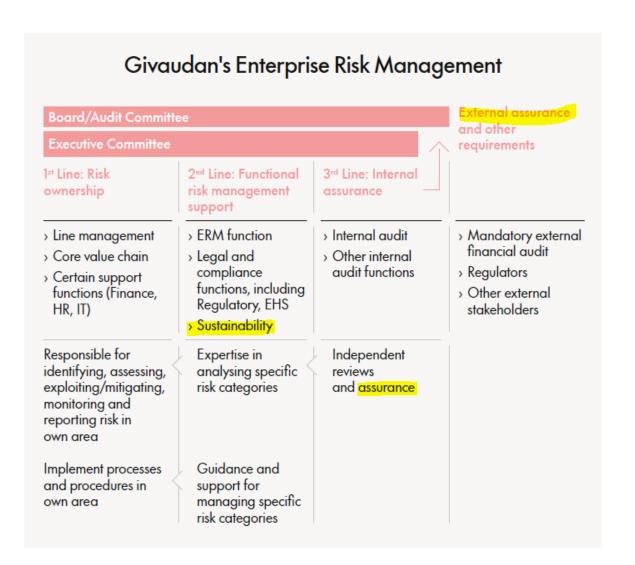
Pollinators Reality check

Only 1 I will be the last one to Is domesticated (Apis Mellifera) disappear as
Humans are
"cultivating"

me!

Oregon
Department
of Agriculture

Transparency in disclosures and reporting: methodology



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Climate risk

Risk of inconsistent alignment with public non-financial commitments

Risk in sustainable sourcing

Human rights risks

Risks in biodiversity and ecosystem loss

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Transparency in disclosures and reporting: so what?

Givaudan acknowledges the

y and loss

Risks in

Givaudan acknowledges the risk posed by biodiversity and ecosystem loss, which adversely affecting the resilience and yield of agricultural crops. This includes cultivated crops, where lower pollination rates and fewer natural pest enemies can decrease productivity, as well as wild harvested raw materials, where the loss of ecosystems threatens biodiversity. This risk is compounded by growing consumer and stakeholder concerns about environmental sustainability, while weaker ecosystem services also increase vulnerabilities such as floods and soil erosion in our operations.

TIME

FRAME CRITICALITY IMPACT ON VALUE CREATION

Shortterm Failure to address biodiversity and ecosystem loss could result in increased operational and procurement costs due to lower crop yields and the need for more intensive agricultural practices.

Additionally, this could jeopardise our ability to secure high-quality, sustainably sourced ingredients, ultimately affecting our reputation and customer loyalty. The long-term implications may include

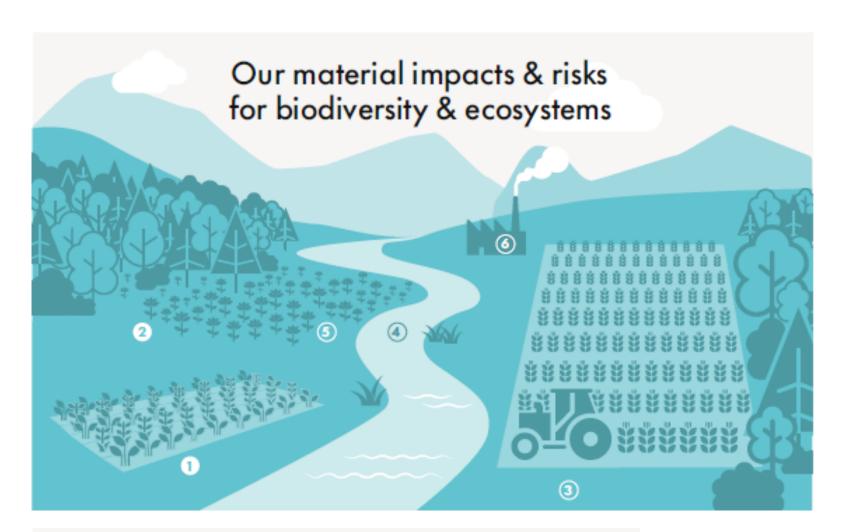
diminished profitability and challenges in meeting

sustainability commitments.

PREVENTION AND MITIGATION MEASURES

- We assess our biodiversity risks, impacts, and dependencies throughout our value chain.
- We strengthen supply chain transparency and traceability of our raw materials.
- > We implement programmes for the preservation and regeneration of biodiversity.
- > We undertake transformation programmes to de-risk the wild sourcing of raw materials through due diligence, the promotion of sustainable harvesting practices, and domestication.
- > We partner with a broad network of collaborators to continuously adapt our business model.

Putting insights into motion is what matters!



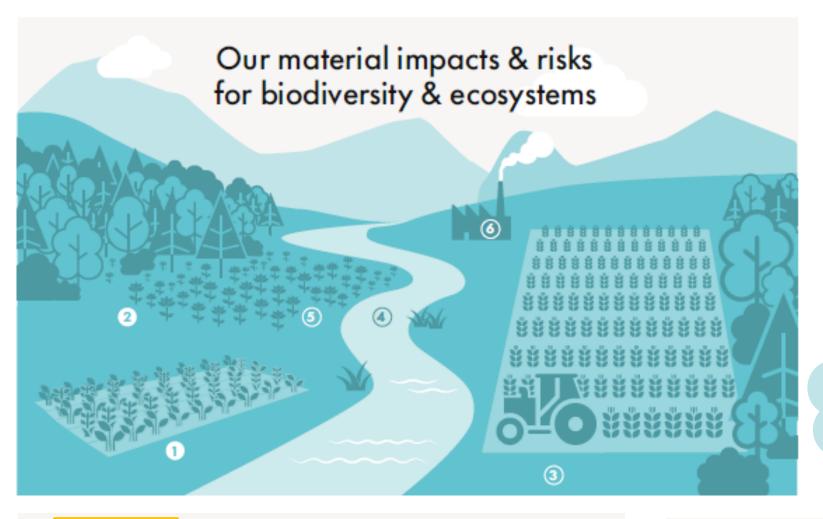
Negative impacts

- 3 Land-use change and land degradation from sourcing of agricultural commodities (VC)
- Soil and water pollutants from the cultivation of agricultural crops (VC)
- 5 Over-harvesting of resources sourced from the wild (VC)
- Openation in the properties of the policy of the properties (OO)
 Openation is provided in the properties of th

Own operations (OO) Value chain (VC)

Positive impacts

- Regenerative agriculture in key agricultural supply chains (VC)
- Sourcing of speciality ingredients gives value to natural ecosystems (VC)



Reducing pressure points on Nature

Double whammy with Natural Climate Solutions (NCS) Planetary boundaries: naturals where it makes sense, synthetics when it makes sense

Thousands of iconic natural raw materials

Negative impacts

- 3 Land-use change and land degradation from sourcing of agricultural commodities (VC)
- Soil and water pollutants from the cultivation of agricultural crops (VC)
- Over-harvesting of resources sourced from the wild (VC)
- Potential water, air and soil pollutions linked to our industrial activities (OO)

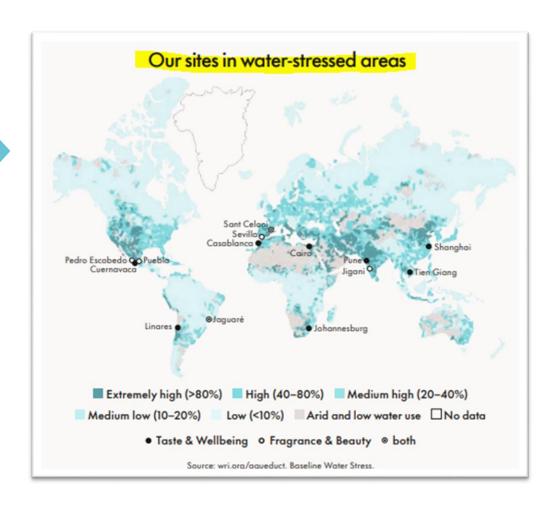
Own operations (OO) Value chain (VC)

Positive impacts

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Targets aligning with and addressing various naturerelated aspects outlined by the TNFD framework

Focus area	Target
Water	> Improve water efficiency by a 25% water withdrawal rate reduction on sites facing water stress by 2030 (baseline 2020)
	> We will continuously improve water efficiency on all other sites by a water withdrawal rate reduction
	> 100% of our wastewater discharge will meet or exceed regulatory and industry standards by 2030
Atmosphere	> 100% of our entire electricity supply to be converted to fully renewable sources by 2025
	 Our operations' carbon emissions (scope 1+2) will be cut by 70% before 2030 and will be climate positive before 2040 (baseline 2015)
	 Our supply chain emissions (scope 3) will be cut by 20% before 2030 and will be climate positive before 2050 (baseline 2015)
land	> 100% of materials and services will be sourced responsibly by 2030
	 Committed to contribute to the preservation and regeneration of biodiversity by 2030
Waste and materials	> Zero operational waste directed to landfill for all production sites by 2030
	 Our operational waste for disposal intensity will be decreased by 15% by 2030 (baseline 2020)
	> 100% plastics circularity by 2030



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2045 net-zero targets

We have set a new target to reach net-zero GHG emissions across our value chain by 2045. The target has been validated by SBTi and is fully aligned with our journey to become climate positive before 2050. The following targets will guide our future reporting:

Near term, we commit to reducing by 2030

- Absolute scope 1+2 GHG emissions by 70% (2015 baseline)
- Absolute scope 3 Energy/Industrial GHG emissions by 25% (2020 baseline)
- Absolute scope 3 FLAG GHG emissions by 30.3% (2020 baseline)
- We also commit to no deforestation across our primary deforestationlinked commodities, with a target date of 31 December, 2025.

Long term, we commit to reducing by 2045

- Absolute scope 1+2 GHG emissions 90% (2015 baseline)
- Absolute scope 3 Energy/Industrial GHG emissions 90% (2020 baseline)
- Absolute scope 3 FLAG GHG emissions
 72% (2020 baseline)



Pioneering in dynamic Product Carbon Footprint (PCF)

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Global Responsible Sourcing Policy Biodiversity, ecosystem and soil degradation Givaudan supports the terms of the Convention of Biological Diversity*, being the conservation of biological diversity, the sustainable use of the components of biological diversity and the fair and equitable sharing of the benefits arising out of the utilisation of genetic resources. · Fair and equitable sharing of the benefits derived from the use of hindiversity Deforestation Suppliers are local legislatic regulations im Protocol.

Conservation

use biodiversi

Ecosystems containing significant species

diversity, including endemic, rare, threatened or endangered species, as well as the most efficient in storing carbon such as forests, wetlands and grasslands, should be conserved or restored.

Suppliers are expected to cultivate or collect in a way that promotes biodiversity by:

Applying regenerative agriculture practices.

The products we buy must be deforestation and conversion free. We expect our suppliers to avoid deforestation and land conversion for

We expect our suppliers to commit to the "No Deforestation, No Peat, No Exploitation (NDPE)" principles:

- This should also include no development of High Conservation Value (HCV) and High Carbon Stock (HCS) areas;
- No development on peatlands or other

We also encourage compensation actions in forest cultivation areas to ensure proper regeneration of the area impacted by the activities.

Pesticides and hazardous substances

In particular, we expect our suppliers never to use banned pesticides or substances that are prohibited in countries where cultivation of wild collection takes place. We also expect our suppliers to implement Integrated Pest Management allowing reduction of use of synthetics agrochemicals.

Traceability back to source for raw materials

Givaudan is committed to creating transparent sourcing networks with traceability to the raw materials source, as supply chain transparency serves as the foundation for assessing and monitoring risks, as well as enabling engagement with our suppliers to support improvements towards meeting our Policy.

We expect our direct suppliers to support our commitment to traceability by providing information of the steps and actors within their own supply chains to the primary production level. In this respect we require our direct suppliers to deploy the standards outlined in this Policy to their own supply chain partners up until the source of the raw

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the amount sent to landfill. In Vietnam, we are turning botanical waste into fertiliser. In Egypt, we are using 100% of our site's powder waste as an activator for

biogas production.



Wrap - up

Nature provides stability and functioning life (business) support

Embracing transparency in nature related risks and opportunities gives you the actionable insights for de-risking your business

Healthier ecosystems are heroes in our sustainability journey

One ask:

I count on you to contribute to protect, restore an advocate for Nature and bend the curve of biodiversity loss

